



Statement of Use: This reporting index aligns disclosures to select referenced standards of the Global Reporting Initiative (GRI) Universal Standards 2021 and applicable Sustainability Accounting Standard Board (SASB) Aerospace & Defense (version 2023-6) indicators. Disclosures herein include business activities covering AAR CORP.'s fiscal year ended May 31, 2024, unless otherwise noted. AAR CORP. is also referred to herein as "AAR" or the "Company."

SASB	GRI	GRI / SASB disclosure title	Response or disclosure location
	2-1	Organizational details	GRI 2: General disclosures AAR CORP. is a Delaware corporation headquartered in Wood Dale, Illinois, USA. Our common stock is traded on the New York Stock Exchange under the symbol "AIR." 2024 Sustainability Report • Who we are and what we do, page 3 AAR website • • Locations 2024 Annual Report • • Global reach, pages 8-9
	2-2	Entities included in the organization's sustainability reporting	All of the entities in our financial reporting are also included in our sustainability reporting, excluding certain metrics related to our acquisition of Triumph Group, Inc.'s Product Support business in March 2024. <u>2024 Sustainability Report</u> • Scope 1 and 2 emissions, page 10, note 1
	2-3	Reporting period, frequency and contact person	AAR publishes a report or a summary report on sustainability annually. The reporting period for our 2024 Sustainability Report is our fiscal year ended May 31, 2024 (June 1, 2023, to May 31, 2024) (the "2024 fiscal year"), unless otherwise noted. The reporting period for our financial reporting aligns with the period for our sustainability reporting. Our <u>2024 Sustainability Report</u> was published in November 2024. Our <u>2023 Environmental, Social and Governance ("ESG") Summary Report</u> was published in November 2023. Our <u>2022 ESG Report</u> was published in October 2022. Questions and/or feedback regarding our sustainability reports should be directed to <u>editor@aarcorp.com</u> .
	2-4	Restatements of information	Diverse spend for the 2023 fiscal year and 2022 fiscal year has been restated in the 2024 Sustainability Report because additional suppliers were identified as meeting our criteria for diversity. <u>2024 Sustainability Report</u> , page 27 Scope 1 and 2 emissions data for the 2023 and 2022 fiscal years has been restated in the 2024 Sustainability Report to add Scope 1 and 2 data from a site in Ogden, Utah, and a site in Amsterdam, Netherlands. <u>2024 Sustainability Report</u> , page 10, note 2
	2-5	External assurance	Our greenhouse gas ("GHG") emissions for the 2024 fiscal year were independently verified by a third party, Apex Companies, LLC, as set forth in the <u>2024 External Verification Opinion Declaration – Greenhouse Gas Emissions</u> located on our website. Senior management in the Internal Audit and Finance Departments reviews the third party's procedures and observations and present the third party's final report to the Audit Committee of the Board of Directors.



SASB	GRI	GRI / SASB disclosure title	Response or disclosure location
	2-6	Activities, value chain and other business relationships	 2024 Sustainability Report About AAR, pages 3-5 2024 Form 10-K Item 1. Business, pages 2-7 Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, pages 29-31 2024 Annual Report 2024 Annual Report September 2024 Investor Presentation Global expertise and reach, page 6 Highly diversified customer base with longstanding relationships, page 7
	2-7	Employees	2024 Form 10-K Item 1. Business – Human Capital Resources, pages 7-9 2024 Sustainability Report Diversity, equity, and inclusion, page 17 EEO-1 Report
	2-8	Workers who are not employees	In countries where it is legally required, our employees have employment contracts. We generally do not have employment contracts in the U.S. We do have U.S. citizens who are deployed to our government programs sites (OCONUS) who are on a renewable FSA (Foreign Service Agreement). We retained approximately 500 contract workers as of May 31, 2024, with the majority located at our airframe maintenance facilities. We retain these contract workers as they provide unique skill sets which are necessary at our facilities as well as mitigate the impact of demand variability with our customers.
	2-9	Governance structure and composition	2024 Sustainability Report • Governing with integrity – Overview and approach, page 24 2024 Proxy Statement • Proposal 1 – Election of director nominees, pages 15-35 Corporate Governance Guidelines • Section 4. Committees and Committee Chairs • Section 10. Chairman and Chief Executive Officer • Section 11. Lead Director
	2-10	Nomination and selection of the highest governance body	 <u>2024 Sustainability Report</u> Governing with integrity – Overview and approach, page 24 <u>2024 Proxy Statement</u> Proposal 1 – Election of director nominees, pages 15-35 <u>Corporate Governance Guidelines</u> Section 1. Director qualification standards Section 2. Size of the Board and director selection Section 8. Annual performance evaluation of the Board and Board committees



SASB	GRI	GRI / SASB disclosure title	Response or disclosure location
	2-11	Chair of the highest governance body	Corporate Governance Guidelines • Section 10. Chairman and Chief Executive Officer • Section 11. Lead Director 2024 Proxy Statement
			 Proposal 1 – Election of director nominees – Board structure – Board leadership, page 33
	2-12	Role of the highest governance body in overseeing the management of impacts	 2024 Sustainability Report Our sustainability commitments statements and key impact areas, page 7 Our sustainability governance enhancements, page 8 Risk identification, management and mitigation, page 25
	2-13	Delegation of responsibility for managing impacts	
	2-14	Role of the highest governance body in sustainability reporting	 Proposal 1 – Election of director nominees – Environmental, social and governance focus, page 9 Proposal 1 – Election of director nominees – The Board's role and responsibilities, pages 26-32
			AAR website Board of Directors page Corporate Governance Guidelines Human Capital and Compensation Committee Charter Audit Committee Charter Nominating and Governance Committee Charter Aviation Safety and Training Committee Charter
	2-15	Conflicts of interest	 2024 Sustainability Report Governing with integrity – Overview and approach – page 24 Governing with integrity – Compliance, ethics, and integrity – page 25 Governing with integrity – Anti-corruption, page 26 AAR Code of Conduct Letter from the Chairman, President and CEO, page 2 Conflicts of interest, pages 19-20
			 <u>Corporate Governance Guidelines</u> Section 1. Director qualification standards Section 2. Size of the Board and director selection
			Proposal 1 – Election of director nominees – Board practices and policies, pages 34-36



SASB	GRI	GRI / SASB disclosure title	Response or disclosure location
	2-16	Communication of critical concerns	AAR Code of Conduct, page 6 AAR Supplier Code of Conduct, pages 3-4 Speaking Up and Non-Retaliation Policy Corporate Governance Guidelines • Section 4. Committees and Committee Chairs
			Audit Committee Charter • 2024 Proxy Statement • Proposal 1 – Election of director nominees –The Board's role and responsibilities, pages 26-36
	2-17	Collective knowledge of the highest governance body	2024 Proxy Statement Proposal 1 – Election of director nominees, pages 15-22 Nominating and Governance Committee Charter
			 Corporate Governance Guidelines Section 1. Director Qualification Standards Section 2. Size of the Board and Director Selection Section 13. Board Refreshment
	2-18	Evaluation of the performance of the highest governance body	 <u>Corporate Governance Guidelines</u> Section 8. Annual Performance Evaluation of the Board and Board Committees <u>2024 Proxy Statement</u> Proposal 1 – Election of director nominees – Board practices and policies – Board and committee evaluations and Board refreshment, page 34
	2-19	Remuneration policies	2024 Proxy Statement
	2-20	Process to determine remuneration	 Proxy statement summary – Executive compensation highlights, pages 13-14 Proposal 1 – Election of director nominees – Director compensation, pages 36-37 Proposal 2 – Executive compensation, pages 38-73 <u>Human Capital and Compensation Committee Charter</u> <u>2024 Form 10-K</u> Item 1. Business – Human Capital Resources, pages 7-9
	2-21	Annual total compensation ratio	 <u>Proposal 2 – Executive compensation – Other compensation matters – CEO pay ratio, page 70</u>
	2-22	Statement on sustainable development strategy	 <u>2024 Sustainability Report</u> A message from our Chairman, President and Chief Executive Officer, page 1 About AAR CORP. – Our sustainability commitments statements and key impact areas, page 7 <u>2024 Proxy Statement</u> Proxy statement summary – Environmental, social and governance focus, page 9
	2-23	Policy commitments	We believe our ability to deliver on our mission is widely due to the policies and practices we have in place.



SASB GRI	GRI / SASB disclosure title	Response or disclosure location
2-24	Embedding policy	2024 Sustainability Report
	commitments	 Governing with integrity – Compliance, ethics, and integrity, page 25
		 AAR website, Board of Directors page Audit Committee Charter Aviation Safety and Training Committee Charter Categorical Standards for Determining Director Independence Conflict Minerals Policy Corporate Governance Guidelines Executive Committee Charter Human Capital and Compensation Committee Charter Nominating and Governance Committee Charter AAR website, Ethics and compliance Code of Conduct AAR Supplier Code of Conduct AAR International, Inc. Statement on Slavery and Human Trafficking Global Anti-Corruption Policy Speaking Up and Non-Retaliation Policy 2024 Proxy Statement Proxy statement summary – Environmental, social and governance focus, page 9 Proposal 1 – Election of director nominees – Our culture, page 8, the Board's role and responsibilities, pages 26-32, and Board
		practices and policies, pages 34-35
2-25	Processes to remediate negative impacts	Refer to GRI disclosure 2-16
2-26	Mechanisms for seeking advice and raising concerns	
2-27	Compliance with laws and regulations	2024 Form 10-K Item 3. Legal Proceedings, page 27
2-28	Membership associations	2024 Sustainability Report Appendix A: Membership associations
2-29	Approach to stakeholder engagement	 <u>2024 Proxy Statement</u> Proxy statement summary – Stockholder engagement, page 12 Proposal 2 – Executive compensation – Compensation discussion and analysis – Stockholder engagement, and Response to stockholder feedback, pages 42-43 <u>2022 ESG Report</u> Stakeholder engagement, page 37 <u>2024 Annual Report</u> <u>2024 Form 10-K</u> Item 1. Business – Human Capital Resources, pages 7-9



SASB	GRI	GRI / SASB disclosure title	Response or disclosure location
	2-30	Collective bargaining agreements	Approximately 200 of our employees are subject to a collective bargaining agreement. 2024 Form 10-K
			Item 1A. Risk Factors – page 15
			ODI 2: Matarial Tarrian
	2.1	Defining report content and	GRI 3: Material Topics Refer to GRI disclosure 2-2
	3-1	Defining report content and topic boundaries	
	3-2	List of material topics	 2024 Sustainability Report Our sustainability commitments statements and key impact areas, page 7 Focusing on the environment – Environmental commitment statement, page 9 Driving social responsibility – Social commitment statement, page 13 Governing with integrity – Governance commitment statement, page 24 2023 ESG Summary Report Environment – Focusing on the environment, pages 5-6 Social – Driving social responsibility at our Company, pages 7-11 Governance – Governing with integrity, pages 12-13 2022 ESG Report Our approach to ESG, pages 4-5 Governance – Stakeholder engagement, page 37
	3-3	Management of material topics	Please refer to our impact sections below.
		topioo	Topic-specific Disclosures
			Economic performance
	201-2	Financial implications and other risks and opportunities due to climate change	 <u>2024 Form 10-K</u> Item 1A. Risk Factors, pages 10-25
	201-3	Defined benefit plan obligations and other retirement plans	<u>2024 Form 10-K</u> Note 10, Employee Benefit Plans, pages 70-73
	201-4	Financial assistance received from government	Any material government funding is disclosed in our periodic reports with the SEC.
		Ŭ	Procurement practices
	204-1	Proportion of spending on local suppliers	2024 Sustainability Report Governing with integrity – Procurement practices, page 27 2022 ESG Report
			 Governance – Culture of ethics and compliance – Supplier expectations, pages 40-41 AAR website, <u>Ethics and compliance</u> <u>Global Anti-Corruption Policy</u> <u>AAR Supplier Code of Conduct</u>



			Anti-corruption
	205-2	Communication and training about anti- corruption policies and procedures	2024 Sustainability Report • Governing with integrity – Anti-corruption, page 26 2023 ESG Summary Report
RT-AE- 510a.3		Discussion of processes to manage business ethics risks throughout the value chain	 Governance – Governing with integrity, pages 12-13 2022 ESG Report Governance – Culture of ethics and compliance, pages 38-41 AAR website, Ethics and compliance Zero tolerance for corruption and bribery Global Anti-Corruption Policy Code of Conduct Supplier Code of Conduct Speaking Up and Non-Retaliation Policy 2024 Form 10-K Item 1. Business – Human Capital Resources, pages 7-9 2024 Proxy Statement Proposal 1 – Election of director nominees – The Board's role and responsibilities, page 26, and Board practices and policies – Code of conduct and Ethics hotline, pages 32-33
	205-3	Confirmed incidents of corruption and actions taken	2024 Form 10-K Item 3. Legal proceedings, page 26 AAR website, Ethics and compliance
RT-AE- 510a.1		Total amount of monetary losses from legal proceedings associated with incidents of corruption, bribery, and/or illicit international trade	Investigations
RT-AE- 510a.2		Revenue from countries ranked in the "E" or "F" band of Transparency International's Government Defence Anti-Corruption Index	We report sales in North America, Europe/Africa, and Other. We do not put revenues from other geographic areas in the public domain due to commercial confidentiality. 2024 Form 10-K • Note 17, Business Segment Information, pages 78-82
		1	Anti-competitive behavior
	206-1	Legal actions for anti- competitive behavior, anti-trust, and monopoly practices	None for the reporting period. 2024 Form 10-K • Item 3. Legal proceedings, page 26



			Materials
	301-2	Recycled input materials used	We are generally engaged in only limited manufacturing activities—restricted primarily to our Expeditionary Services business, constituting approximately 5% of our sales. Accordingly, at this time, our impact areas may not include topics typically reported by manufacturing companies.
RT-AE- 140a.1		Description of the management of risks associated with the use of critical materials	2024 Sustainability Report • Focusing on the environment, pages 9-12 2023 ESG Summary Report • Environment – Focusing on the environment, page 6 2022 ESG Report • Our approach to ESG, pages 4–5 • Environmental – Our environmental impacts and initiatives – Supporting sustainable use and management of resources in the aviation industry, page 13 2024 Form 10-K • Item 1. Business – Raw Materials and Procurement of Repair and Other Services, page 5 AAR website, Corporate governance • Conflict Minerals Policy
	301-3	Reclaimed products and their packaging materials	2024 Form SD 2022 ESG Report • Environmental – Our environmental impacts and initiatives – Supporting sustainable use and management of resources in the aviation industry, page 13
			Energy
	302-1	Energy consumption within the organization	 <u>2024 Sustainability Report</u> Focusing on the environment, pages 9-12
RT-AE- 130a.1		 Total energy consumed percentage grid electricity and percentage renewables 	 2023 ESG Summary Report About our reporting, page 1 Environment – Focusing on the environment, page 6 2022 ESG Report
	302-3	Energy intensity	 Our approach to ESG, pages 4-5 Environmental – Environmental data collection and management – Energy, page 16, and Environmental highlights, page 17



			Water and effluents
	303-1	Interactions with water as a shared resource	 2024 Sustainability Report Focusing on the environment, pages 9-12 2024 TCFD Content Index 2023 ESG Summary Report About our reporting, page 1 Environment – Focusing on the environment, pages 9-12 2022 ESG Report Our approach to ESG, pages 4-5 Environmental – Environmental data collection and management – Water and effluents, page 16, and Environmental highlights, page 17
			Emissions
	305-1 305-2	Direct (Scope 1) GHG emissions Energy indirect (Scope 2) GHG emissions	2024 Sustainability Report Focusing on the environment, pages 9-12 2024 External Verification Opinion Declaration – Greenhouse Gas Emissions
			 2023 ESG Summary Report About our reporting, page 1 Environment – Focusing on the environment, page 5 2022 ESG Report Our approach to ESG, pages 4-5 Environmental – Environmental data collection and management – Emissions, page 16, and Environmental highlights, page 17
	305-4	GHG emissions intensity	2024 Sustainability Report Focusing on the environment, pages 9-12
RT-AE- 410a.1		Revenue from alternative energy- related products	AAR CORP. does not generate revenue from alternative energy-related products.
RT-AE- 410a.2		Description of approach and discussion of strategy to address fuel economy and greenhouse gas (GHG) emissions of products	AAR CORP. primarily provides aftermarket support and services. AAR is generally engaged in limited manufacturing activities. We have limited control of use-phase emissions as our customers dictate flight plans and flight paths. However, in our maintenance and repair operations, we are continuing to investigate ways to minimize the use of jet fuel in diagnostic testing and repair situations.
			Waste
	306-1	Waste generation and significant waste-related impacts	 <u>2024 Sustainability Report</u> Focusing on the environment, pages 9-12 <u>2023 ESG Summary Report</u> About our reporting, page 1 Environment – Focusing on the environment, page 6 <u>2022 ESG Report</u> Our approach to ESG, pages 4-5 Environmental – Our environmental impacts and initiatives – Supporting sustainable use and management of resources in the aviation industry, page 13, Environmental data collection and management – Waste, page 16, and Environmental highlights, page 17



	306-2	Management of significant waste-related impacts	2024 Sustainability Report • Focusing on the environment, pages 9-12 2023 ESG Summary Report • Environment – Focusing on the environment, page 6 2022 ESG Report • Environmental – Supporting sustainable use and management of resources in the aviation industry, page 13, and Environmental data collection and management – Waste, page 16
RT-AE- 150a.1	306-3 306-4	Waste generated Amount of hazardous waste generated Waste diverted from	As we advance our sustainability program, AAR will consider the inclusion of diverted and landfilled hazardous waste for public disclosure. We are currently evaluating systems and processes to consistently report our consumption volumes across sites, relative to the potential impact.
	306-5	disposal Percentage recycled Waste directed to disposal	
RT-AE- 150a.2		Number and aggregate quantity of reportable spills, quantity recovered	There were no significant spills in the 2024 fiscal year. AAR consumes fuel from natural gas for heating. Other sources include propane for forklifts, gasoline for vehicles, and diesel for back-up generation. However, we believe these are considered de minimis and not reported. While we consume jet fuel in our operations within the reporting boundaries, we also believe jet fuel use to be immaterial to our overall energy consumption.
			Environmental compliance
	307-1	Non-compliance with environmental laws and regulations	AAR discloses material legal proceedings in our SEC reports. 2024 Form 10-K • Item 3, Legal proceedings, page 27 AAR website, Ethics and compliance • Investigations
			Employment
	401-1	New employee hires and employee turnover	2024 Sustainability Report Social, pages 13-19 2024 Form 10-K Item 1. Business – Human Capital Resources, pages 6-7
			EEO-1 Report NOTE: AAR considers information regarding employee turnover to be business confidential.
	401-2	Benefits provided to full- time employees that are not provided to temporary or part-time employees	2024 Sustainability Report • Social, pages 13-19 2024 Form 10-K • Item 1. Business – Human Capital Resources, pages 7-9
		I	Occupational health and safety
	403-1	Occupational health and safety management system	2024 Sustainability Report Social, pages 20-22



	L	
403-2	Hazard identification,	
	risk assessment, and	<u>2024 Form 10-K</u>
	incident investigation	Item 1. Business – Human Capital Resources, pages 7-9
403-3	Occupational health	
	services	AAR website, Ethics and compliance
403-4	Worker participation,	Investigations
	consultation, and	Speaking Up and Non-Retaliation Policy
	communication on	
	occupational health and	
	safety	
 403-5	Worker training on	
	occupational health and	
	safety	
403-6	Promotion of worker	
	health	
403-7	Prevention and	
	mitigation of	
	occupational health and	
	safety impacts directly	
	linked by business	
	relationships	
 403-9	Work-related injuries	
403-10	Work-related ill health	
100 10		Training and education
404-1	Average hours of	2024 Sustainability Report
	training per year per	Social, page 16
	employee	
	ep.e.	2024 Form 10-K
		Item 1. Business – Human Capital Resources, pages 7-9
		• nem 1. business – Human Capital Resources, pages 7-9
404.0	December 6 and the literature	
404-2	Programs for upgrading	2024 Sustainability Report
	employee skills and	Social, pages 13-19
	transition assistance	
 101.0	programs	
404-3	Percentage of	
	employees receiving	2024 Sustainability Report
	regular performance and	Social, pages 13-19
	career development	
	reviews	<u>2024 Form 10-K</u>
		 Item 1. Business – Human Capital Resources, pages 7-9



		Diversity and equal opportunity
405-1	Diversity of governance bodies and employees	2024 Sustainability Report • Social, pages 13-19 • Governance – Overview and approach, page 24 2023 ESG Summary Report • Governance – Governing with integrity, page 13 2022 ESG Report • Governance – Our Board of Directors, page 35, and Culture of ethics and compliance – Our Code of Conduct and related policies, page 38 2024 Form 10-K • Item 1. Business – Human Capital Resources, pages 7-9 2024 Proxy Statement • Proposal 1 – Election of director nominees, pages 15-25 EEO-1 Report
		Non-discrimination
406-1	Incidents of discrimination and corrective actions taken	AAR discloses material legal proceedings in our SEC reports.
1		Human rights assessment
412-2	Employee training on human rights policies or procedures	 <u>2024 Sustainability Report</u> Social – Human Rights, page 13 <u>2022 ESG Report</u> Governance – Culture of ethics and compliance – Our Code of Conduct and related policies, page 38, and Supplier expectations, pages 40-41
		 <u>2024 Form 10-K</u> Item 1. Business – Human Capital Resources, pages 7-9
		 AAR website, Ethics and compliance Supplier Code of Conduct Code of Conduct AAR International, Inc. Statement on Slavery and Human Trafficking
		Local communities
413-1	Operations with local community engagement, impact assessments, and development programs	2024 Sustainability Report • Social – Giving Back to our communities, page 23 2024 Annual Report



			Public policy		
	415-1	Political contributions	2022 ESG Report About this report, page 3 Governance – Culture of ethics and compliance – Political engagement, page 45 Political engagement webpage		
			Political Participation, Lobbying, and Contributions Policy		
			Customer health and safety		
	416-1	Assessment of the health and safety impacts of product and service categories	AAR considers this information to be confidential. 2024 Sustainability Report Social, page 22 2022 ESG Report Governance – Culture of ethics and compliance – Complying with safety standards, pages 42-43, and Employee aviation safety training, page 44		
	416-2	Incidents of non- compliance concerning the health and safety impacts of products and services	AAR discloses material legal proceedings and accruals in our SEC reports.		
RT-AE- 250a.4		Total amount of monetary losses as a result of legal proceedings associated with product safety			
RT-AE- 250a.1		Number of recalls issued, total units recalled	AAR considers this information to be confidential.		
RT-AE- 250a.2		Number of counterfeit parts detected, percentage avoided	AAR considers this information to be confidential.		
RT-AE- 250a.3		Number of Airworthiness Directives received, total units affected	All Airworthiness Directives are publicly available. The most recent information concerning those directives can be found on the appropriate regulatory sites.		
	418-1	Substantiated	Customer privacy AAR discloses material legal proceedings in its SEC reports.		
	410-1	complaints concerning breaches of customer privacy and losses of customer data	2024 Sustainability Report • Governance, pages 26-27		
RT-AE- 230a.1		 Number of data breaches and % Involving confidential info 	 <u>2024 Proxy Statement</u> Proposal 1 – The Board's role and responsibilities – Risk management (including cybersecurity), pages 26-27 AAR website 		



RT-AE- 230a.2	419-1	to identifying and addressing data security risks in (1) entity operations and (2) products Non-compliance with	Socioeconomic compliance AAR discloses material legal proceedings in our SEC reports.
		laws and regulations in the social and economic area	 <u>2024 Sustainability Report</u> Social – Human Rights, page 13 Governance, pages 24-27 <u>2022 ESG Report</u> Governance – Culture of ethics and compliance – Our Code of Conduct and related policies, page 38 <u>AAR Code of Conduct</u>

SASB Table 2. Activity metrics

		Unit of		
Activity metric	Category	measure	Code	Response or disclosure location
			RT-AE-	
Production by reportable segment	Quantitative	Number	000.A	The company is continuing to evaluate this reporting element.
			RT-AE-	
Number of employees	Quantitative	Number	000.B	See GRI Disclosure 401-1